



Kempsey Shire Council

Local Community Plan 2010 Kempsey Township



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The Vision

A healthy community is a form of living democracy: people working together to address what matters to them.

- Stephen B Fawcett, et. Al

In 2009, Kempsey Shire Council initiated a local action planning program to engage and work cooperatively with local communities to identify priorities and actions for improvement.

The Local Community Plans aim to make a difference through developing a relationship between communities and Council, solve problems through creative thinking and identify actions to bring about improvements. The foundation of the action plans are the visions and aspirations of the people who live in the Macleay Valley.

The Community Plans commit Council to work with their local communities to identify, promote and enhance the distinctive character of their local areas.

Finally, the Plans will aim to guide the development of partnerships between local communities, community organisations and Kempsey Shire Council.

Kempsey Shire Community Strategic Planning Process

The Community Strategic Plan, developed in 2007, set out the long term vision for the whole of Kempsey Shire. The Plan is structured around key focus areas and encompasses all of Council's actions and responsibilities. The key focus areas are:

- Economic and environmental sustainability
- Social, cultural and community relations
- Infrastructure
- Relationships
- Effectiveness, Efficiency and Accountability

Kempsey Council is now taking its Strategic Plan to the local level through the development of Local Community Plans. These plans have been developed for ten distinctive catchment areas throughout the Macleay Valley. These are Bellbrook, Crescent Head, Frederickton & Collombatti, Kempsey, Smithtown, Gladstone, Hat Head, South West Rocks, Stuarts Point and Willawarrin.

To access other Local Community Plans, go to the Kempsey Shire council website www.kempsey.nsw.gov.au

The local action planning process for all of these catchment areas follows a similar path where the following questions are collectively discussed and responded to:

- Where are we now?
- Where are we going?
- Where do we want to be?
- How do we get there?
- Are we getting there?

Community Involvement

In 2009, Kempsey Shire Council set out to engage with local communities to identify the hopes, ideals and needs of the local residents that live in the Kempsey.

The consultation included a community workshop and online survey with the local community. Many issues and suggestions were raised

during the consultations and resulted in the formation of common visions and identified actions to meet the needs of the future Kempsey community.

Council will respond to the community needs in a number of ways:

- Directly on planning matters and policy direction
- Directly as a service provider
- Collaboratively through partnerships with the community
- Indirectly as an advocate for the community

Community suggestions that have been incorporated into the Local Community Plans will be the subject of further ongoing dialogue and cooperation between Council and the community. Council will hold community workshops in the future to review and monitor the outcomes and success of the Local Community Plans.

Get Involved

Kempsey Council looks forward to your involvement in the implementation of these Local Community Plans. Contributions or suggestions should be directed to Kempsey Shire Council on 6566 3200.

Kempsey in Focus

Kempsey Today

- Main urban centre for the Macleay Valley incorporating high schools, government departments, library and district hospital.
- Key transport link between Brisbane and Sydney. (Road / Rail / Air)
- Home of the Akubra hat factory and birthplace of Slim Dusty.
- Home of the Wigay Cultural Education Park which is an Aboriginal food park and nursery.
- Creative Class industries for cultural diversity including Tank Radio, Macleay Valley Arts Council, Dunghutti / Ngaku Gallery.
- Diverse range of residential aged care providers including Cedar Place, Vincent Court and Bupa.

History

Kempsey and the surrounding Macleay Valley were first inhabited by the Dughutti people. Kempsey's first white settler was Enoch William Rudder. In 1846, he surveyed the land for a private town and named it Kempsey as the countryside reminded him of Kempsey in Worcestershire, England. Kempsey is located on either side of the Macleay River.

Population

The population of Kempsey was 8,138 in 2006, decreasing by 1% since 2001. The decrease in population occurred despite an increase in the ageing population and a greater proportion of internal migration to Kempsey from other areas within the Macleay Valley.

This change means there is increasing pressure on the economically active population to support dependent segments of the population. In Kempsey in 2006 there were 72.4 dependents (those aged over 65 years, and under 15 years) per 100 members of the population between the ages of 15 and 65. This is greater than the Macleay Valley (61.3 dependants per 100 members). Kempsey has a higher youth dependency ratio than the Macleay Valley which indicates a healthier potential for future recruitment into the economically active population. This youth dependency ratio for Kempsey has remained the same since the 2001 census.

Education

The level of education of the population in Kempsey is slightly less than the remainder of the Macleay Valley with 18.4% of the Kempsey population completed year 12 compared to 21.2% for the Macleay Valley.

Economy and Employment

The 2001 and 2006 censuses indicate that the Kempsey population is employed in a diverse range of industries. The most common responses for occupation for employed persons were Labourers 15.3%, Technicians and Trades Workers 15.2%, Community and Personal Service Workers, 13.9%, Clerical and Administrative Workers 12.7% and Sales Workers 12.4%.

Income and Affordability

Average family incomes and average housing repayments are slightly lower than those of the Macleay Valley indicating a better housing affordability in Kempsey compared to the rest of the Shire. This trend continues with the average rent also being lower in Kempsey than the remainder of the Shire. In Kempsey 36.5% of dwellings are being rented as compared with 25.7% in the Macleay Valley.

Services and Vehicles

Kempsey is the service hub of the Macleay Valley and is very accessible as it is located on the Pacific Highway. Kempsey supports an extensive number of industrial, commercial and retail businesses, 2 post offices and numerous sporting venues.

In 2006, 15% of households in Kempsey had no vehicle, 59.3% of Kempsey residents travelled to work by car as a driver or passenger and 10.1% either worked at home or walked to work. The remainder did not go to work.

What do the community love about living in Kempsey?

- Easy to get around – don't need to rush
- Beautiful river – view and energy of the river
- Riverside Park – community effort
- Location – natural environment (trees), spacious
- Industrial area – land is reasonably cheap
- Climate – mountains, coast, centrally located between Sydney and Brisbane
- Being rural
- Country feel
- Relaxed lifestyle – peace and quiet, pace of life, in between sea change and tree change
- People – easy going, generous, friendly, supportive
- Sporting facilities – showground, Greenhill Speedway, Dondingalong Off Road Track, greyhounds, horse racing
- Beaches – variety and water sports
- Service availability and coordination of aged care services
- Ability to park car and walk to every shop
- U3A
- Increase in Probus Club membership
- Sense of place
- Accessibility to town
- Transport – trains (Central services)
- Central to other areas eg: tablelands
- Shopping – CBD and West Kempsey – range of products and costs
- Vibrant arts community
- Gladstone Gallery
- Wireless network in the library
- Bandbox Theatre
- Can be yourself

- Nice restaurants
- Safe community
- Heritage
- Fantastic hospital staff
- Easy flowing

What are the challenges for Kempsey?

- Would benefit from a jetty – better utilisation of the river
- Need to dredge the river
- Not a 'team' effort in beautifying the town
- Anti-social behaviour, vandalism, crime and alcohol consumption in streets
- Police need to address the issues in South Kempsey (particularly South Kempsey Park)
- Lack of employment opportunities – young people
- State of housing – public and rentals
- Lack of accountability from the parents of children on the streets
- Don't feel protected by the Police when the need arises
- Negative attitude of Council
- Town looks drab and uncared for
- Lack of forward planning with regard to local business
- Little opportunities for youth and young professionals
- Lack of strategic, well thought out planning
- Disrespect by the younger generation
- Flooding
- Lack of public art
- Damage to roads due to garbage trucks
- Approaches to South Kempsey
- Not everyone helps
- Decent hospital services
- Improved justice systems
- Not enough Police – walking or push bikes
- No cycleways or racks – River Street and footpaths

- Lack of disability and cyclist access to the CBD
- Unsafe access under the eastern side of the traffic bridge
- Incorrect use of disability parking – greater policing to use
- Clubs need additional disability parking
- Lack of diverse education options for youth
- Litter
- Bridge access during holidays
- Lack of access for children to cross the highway
- Maintenance of open space, footpaths, reserve and riverbanks
- Inadequate shade – natural trees, flowers and bottlebrushes
- Lack of cultural experiences
- Dirty streets
- Small street bins
- Parking in CBD is tight especially near Co-op
- Speeding needs to be monitored – speed camera in Elbow Street
- Gutters need cleaning – full of weeds especially near Wide Street
- No RSPCA facility
- Abandoned shopping trolleys
- Parking in disabled area and restricted areas
- Excess gravel extraction
- Lack of respect for authorities / elders
- Policing – visibility and reaction time, lawlessness
- Slap on wrist for offenders
- Alcohol Free Zones are a joke – mall
- Fees for operating businesses – hidden fees
- Lack of Council support to locals who want to start a business
- Drainage
- Access to Riverside Park barbeque area
- A lot of rubbish in the streets – rangers to patrol
- Two more liquor outlets
- Jacaranda trees that lean over private property
- Safety walking at night
- Excessive pub noise

- Lack of shelters over bus stop seats – Harold Walker Avenue
- Vandalism of telephone booths
- Council not encouraging industry
- U turns in Elbow Street
- Lack of businesses in shopping complex – eye sore
- Lack of event advertising in the town
- Lack of promotion of Kempsey
- Lack of identify – sense of place
- Lack of street lighting
- Community apathy
- No campervan and caravan parking facilities
- Garden areas – lack of family orientated
- People who play the welfare system
- New library resources
- Afternoon service of food outlets – e.g. takeaway/hot food – limited
- Lack of vision for the area by Council
- Disparity between the have's and the have nots
- No children's librarian
- Too much Council expenditure on external surveys, consultancy and promotion of itself
- Not enough direction and firm decision making by Council
- No enough expenditure on grass roots maintenance of assets
- No domestic airport services

What changes have been seen in Kempsey in the last few years?

- Break down of law and order
- Intergenerational dysfunctional families
- Town appears to have gone 'backwards'
- Worst manners – lack of respect
- Change in CBD – shop locations influencing shopping trends
- Growing divide in the have and have nots – shrinking of middle class
- People leaving the area

- Questionable planning approval decisions
- Increase in negative reputation of Kempsey
- Decrease in doctors
- Loss of specialist services
- Lack of affordable housing / social housing
- Increase in liquor outlets
- Reduced owner occupied premises in favour of social housing
- Lack of community input into government housing approvals and contributions received
- Coles development on the riverbank
- Heritage style buildings going – maintain them
- Street paving improved
- A lot of small shops being occupied now
- New businesses coming in
- West Kempsey has become more vibrant
- Major industry leaving town – H F Hands, ABC Radio
- Announcement of bypass
- Lack of respect of people in the community
- Government Departments are leaving town
- Elbow Street has central parking
- Tozer / Elbow Street roundabout is sensible
- Major change of traffic with the result of traffic lights in Belgrave Street
- Customer First Centre built

Community Visions for Kempsey

The community workshop held in Kempsey drew out the common community visions for the future of the area. Below is an overview of the community visions and the community suggestions for action.

“Safe and secure, bright and cheerful, a community with pride”

“Sustainable, inclusive and educated”

“Economic opportunities and investment in infrastructure is happening”

“Rustic and unique in its own right”

Community suggestions to be considered

Community Vision	Community suggestions to be considered
Quality Customer Service and Services (including industrial estate)	<ul style="list-style-type: none"> • Training of shop owners on quality service • Provide support to the Chamber of Commerce • Greater access to funding opportunities from the State and Federal Governments • University presence • Quality education for children to encourage professional people to remain in town • Development of trades training • Investigate the feasibility of existing public transport services seven days a week to all areas of the Shire. • Provision of a Police Station in the South Kempsey / East Kempsey area • Sustainable transport options

Community Vision	Community suggestions to be considered
Population Growth Economic Development	<ul style="list-style-type: none"> • Free camping areas for travellers to suit all traveller's budgets • Increased industrial businesses and jobs • Market industrial land • Advertising campaign for Kempsey • Engage the Argus in assisting with the promotion of Kempsey • Support quality markets • Support employment creation • Retention of youth and young families • Encouragement of more private development • Government incentives i.e. apprentices • Support the development of the industrial area • More infrastructure in place to encourage development • Kempsey being a reunion point for the Nomads • More small businesses • Vibrate eco-tourism industry • Vibrant dining community • Encourage sporting events e.g. football games, triathlons and rowing • Niche industries • Council may change its culture away from public servant attitude • Unemployment % be reduced to state average • Provision of holiday / tourism / promotion helpers in the streets of Kempsey • Investigate the provision of residential development in South Kempsey in conjunction with industrial estate • Some kind of Kempsey festival • Watama Keeping Place to be built
Pride, Respect and Community	<ul style="list-style-type: none"> • Increase respect for each other • Reduce alcohol consumption • Maintain good housing • Garden (spring) competition

Community Vision	Community suggestions to be considered
	<ul style="list-style-type: none"> • Undertake a clean up of the area (including yearly kerbside clean ups and the bush at South Kempsey where goods are dumped) • Manage stray dogs (e.g. dog droppings / number of dogs kept at individual residents) • Address anti-social behaviour • Increase plain clothed police presence • Community policing • Education for parents of repeat crime offenders • Police to visit schools • Special police crime squad for specific crimes • Reduced availability and access to alcohol and takeaway alcohol – Alcohol free shire • Private home maintenance • Community spirit – ‘Get in and have a go’ • More river sports • Mature trees in Tozer Street • Flowers in the main street • Better roads / streetscape • Encourage Council • Cohesive integrated community • More police to apply laws • Enhancement of green spaces within urban areas • Encouragement of community gardens • Increased opportunities for sustainable living education and awareness (Waste Warriors Program) • Quality public art • Well maintained public spaces • Beautification and increased use of riverside including activities

Community Vision	Community suggestions to be considered
Leisure and Lifestyle	<ul style="list-style-type: none"> • Provision of walking tracks along the river and other areas including villages • Provision of cycling paths, corridors and racks • Provision of a sports stadium for music and family orientated events • Activities to engage youth that are not sport related • Coordinated activities • Entertainment facility • Amphitheatre • More parks • Gladstone Markets (like Bellingen) • Alfresco dining and more eateries, cafes and restaurants • Clyde Street Mall alive with buskers and under bright sails • Safe village atmosphere • Happy elderly retirees enjoying nature • Investigate the making of existing assets multipurpose e.g. sporting fields and other amenities • Provision of a BMX track beside the existing skate park • Provision of a learn to ride kiddies bicycle / scooter facility • Provision of a skate park at South Kempsey • Investigate an Aboriginal Men's Shed or amalgamation with the existing Men's Shed
Quality infrastructure	<ul style="list-style-type: none"> • Build a new hospital • Upgrade existing TAFE facilities • Investigate the provision of a transport hub for trucks as part of the service centre linked with the bypass • Improved jetty facilities (possibly a floating wharf) • Improvement of the appearance of the industrial land • Riverbank development • Riverside being used by happy families • Mall between Edinburgh Lane and Elbow Street • Airport will be a vibrant centre • Provision of flashing lights at all schools

Community Vision	Community suggestions to be considered
Quality infrastructure cont.	<ul style="list-style-type: none"> • Upgrade Armidale Road through to Armidale • Expansion of inter-related health services • Bridge to West Kempsey • Safe walkway for elderly people • Improved CBD traffic access to East Kempsey • Noise barriers for residents close to bypass • Pola Creek Bridge painted white • Maintain existing infrastructure including library, airport, roads and bridges • Promotion of the library • Extension of South Street through to Gowings Hill Road

The Plan

The Plan has been developed from the outcomes of the community consultation undertaken during 2009. The Plan highlights specific actions to be implemented in order for community visions to be reached. The timeframe for the plan is 2009-2012. Priority ratings were allocated according to the community's view on how urgently actions needed to be addressed. The priority ratings that have been allocated to actions are as follows:

- Low Priority – action commenced within 4 years
- Medium Priority – action commenced within 2 years
- High Priority - action commenced within 1 year

The Council role will vary from action to action. The Council role will be one of the following:

- Direct involvement through the provision of services and/or infrastructure
- A collaboration role by teaming with the community and/or relevant industry organisations
- An advocacy role by speaking on the behalf of the community to relevant groups and bodies.

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
Quality Customer Service and Services (including industrial estate)	Encourage the Kempsey District Chamber of Commerce to provide quality customer service training for shop owners	High	Advocacy	Commenced: ETC and Council hosted a Customer Service Workshop on Tuesday 21 September 2010 at the Kempsey Macleay RSL Club
	Provide support to the Chamber of Commerce	High	Collaboration with the community	Ongoing: Council regularly supports the Chamber of Commerce when assistance is sought e.g. Father Chris Rileys visit and attendance at meetings to make relevant presentations

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
	Promote funding opportunities through the State and Federal Governments	High	Direct Involvement	Ongoing: Council's grants officer regularly places information about the types of grants available in the Argus. They also provide details of grants to organisations who register their interest with them as well as highlighting grants on Council's web site
	Campaign for a university presence in the valley	Medium	Advocacy	Council to determine priority and funding
	Improvement in education opportunities to encourage professional people to remain living / working in Kempsey	Medium	Advocacy / Direct Involvement	Council to determine priority and funding
	Campaign for increased trades apprenticeships in the area	Medium	Advocacy	Council to determine priority and funding
	Provision of a Police Station in the South Kempsey / East Kempsey area	Low	Advocacy	Background: A new Police Station for Kempsey has recently been built. It is highly unlikely that the State Government would allocate resources for another police station in closer proximity to the new station
	Investigate sustainable transport options	Medium	Advocacy	Council to determine priority and funding

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
Population Growth Economic Development	Undertake an advertising campaign to promote Kempsey	High	Direct Involvement /Advocacy	Council to determine priority and funding
	Provision of camping areas for travellers to suit all travellers budgets	Medium	Direct Involvement / Collaboration with the community	Council to determine priority and funding
	Investigate the attraction of industrial businesses and jobs to the area	Medium	Direct Involvement	Council to determine priority and funding
	Engage the Argus to publish positive stories on Kempsey and the Macleay	Medium	Direct Involvement / Collaboration with the community	Council to determine priority and funding
	Support the provision of quality markets e.g. arts and crafts, gourmet foods	High	Advocacy / Collaboration with the community	Council to determine priority and funding
	Investigate employment opportunities	Medium	Direct Involvement / Collaboration with the community	Council to determine priority and funding
	Encourage more private development in the area	Medium	Advocacy	Council to determine priority and funding
	Encourage businesses to utilise government incentives such as apprenticeships	Medium	Advocacy	Council to determine priority and funding
	Council to support businesses through business changes e.g. alfresco dining seat charges	High	Direct Involvement	Council to determine priority and funding

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
	Encourage community members to patronise local businesses	Medium	Advocacy	Council to determine priority and funding
	Investigate the provision of residential development in South Kempsey in conjunction with industrial estates	High	Direct Involvement	Council to determine priority and funding
	Investigate the release of 3A General Business Zoning land in the Kempsey CBD area including floodway areas	Low	Direct Involvement	Council to determine priority and funding
Pride, Respect and Community	Implement a Good Neighbour Program	Medium	Direct Involvement / Collaboration with the community	Council to determine priority and funding
	Investigate strategies to reduce alcohol consumption	High	Direct Involvement / Collaboration with the community	Ongoing: Council's Community Safety Project Officer works with the Macleay Valley Liquor Accord to address this matter. Strategies are regularly identified and implemented
	Work in conjunction with public and private housing providers to maintain good housing	High	Advocacy / Direct Involvement	Council is working with NSW Housing to address concerns in the South Kempsey area
	Investigate the commencement of garden (spring) and street competitions	Medium	Collaboration with the community / Direct Involvement	Council to determine priority and funding

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
	Undertake a clean up of the area (including yearly kerbside clean ups and the bush at South Kempsey where rubbish is dumped)	Medium	Direct Involvement	Council to determine priority and funding
	Manage stray dogs and dog droppings	Medium	Direct Involvement / Collaboration with the community	Council to determine priority and funding
	Identify initiatives to address anti-social behaviour	Medium	Direct Involvement / Collaboration with the community	Ongoing: Council's Community Safety Project Officer is continually looking at ways to address anti-social behaviour in places that this is able to be controlled e.g. within pubs and clubs. This is undertaken in conjunction with the Macleay Valley Liquor Accord
	Increased plain clothes Police presence	Medium	Advocacy	Community Engagement to raise this matter with the Inspectors of Kempsey Police Service
	Develop a community policing campaign in conjunction with the NSW Police Service	High	Direct Involvement / Collaboration with the community	Council's Community Safety Project Officer regularly works with the NSW Police Service on community based policing initiatives and campaigns. This also extends to specific taskforce issues that are undertaken periodically

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
	Investigate an education campaign for parents of repeat offenders	Low	Advocacy	<p>Background Information: Kempsey has been selected as a pilot site for the Family Inclusion Project. This project is designed to provide intensive case management assistance to young people and their families when the leave incarceration. Kempsey has been selected due to the high rate of juvenile incarceration and recidivism, levels of unemployment and the willingness and capacity of agencies such as Aboriginal Affairs NSW, Department of Premier and Cabinet, FaHCSIA and NGO's to work together. At this stage it is unknown as to when the pilot will commence</p>
	Develop community gardens on flood prone land (including engaging youth)	Medium	Direct Involvement / Collaboration with the community	Council to determine priority and funding
	Investigate the placement of a water feature in the Macleay River	Low	Direct Involvement	Council to determine priority and funding
	Investigate the placement of mechanism to assist community groups to work together more	Low	Advocacy / Direct Involvement / Collaboration with the community	Council to determine priority and funding

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
	Undertake the enhancement of green spaces within urban areas	Medium	Direct Involvement / Collaboration with the community	Council to determine priority and funding
	Increased opportunities for sustainable living education and awareness	Medium	Advocacy	Council to determine priority and funding
	Develop a plan to incorporate more art in public areas	High	Direct Involvement	Council to determine priority and funding
	That a standard of quality be established for the maintenance of all public spaces and parks	High	Direct Involvement / Advocacy	Background: Maintenance carried out at the parks and reserves in Kempsey is limited to the amount of funding received as part of the budget allocation. Any further improvements would require additional funds Recommendation: Council to determine priority and funding
	That a plan be undertake to beautify and increase the use of Riverside Park including Christmas / New Year activities	High	Direct Involvement / Collaboration with the community	Council to determine priority and funding
Leisure and Lifestyle	Provision of walking tracks along the river and other areas including villages	Medium	Direct Involvement	Council to determine priority and funding
	Provision of cycling paths, corridors and bike racks (possibly from Kempsey, Frederickton and Gladstone along the riverbank)	Medium	Direct Involvement	Council to determine priority and funding

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
	Provision of a sports stadium for music and family orientated events	Low	Direct Involvement / Collaboration with the community	Council to determine priority and funding
	Collaboration between bike groups to formulate a Cycle Plan for the valley	High	Direct Involvement / Collaboration with the community	Council to determine priority and funding
	Increased youth activities that are not sport related	Medium	Direct Involvement / Collaboration with the community	Commenced: The Youth Advisory Council, through the Youth Development Officer, in partnership with NSW Dept Sport and Recreation has commenced the Active Youth Movement. This movement is focused on increasing youth participation in non sport related activities
	That planned recreational and leisure activities are coordinated via a promotional calendar / website	High	Direct Involvement	Commenced: The Macleay Valley Coast Tourism Website www.macleayvalleycoast.com.au has an activities calendar on their home page e.g. What's on section. Recommendation: Council to determine priority and funding
	Investigations be undertaken into the establishment of an Amphitheatre	Medium	Direct Involvement	Council to determine priority and funding

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
	Promotion of the Macleay Valley Art Trail	High	Direct Involvement	Background Information: The Arts Trail Brochure was previously developed in conjunction with Nambucca Valley by Economic Development. Currently there is no funding allocated to update the brochure Recommendation: Council to determine priority and funding
	That walking trails are renumbered and better managed	Medium	Direct Involvement / Advocacy	Council to determine priority and funding
	Investigate the creation of pedal powered vehicle competitions for the Macleay	Medium	Direct Involvement / Collaboration with the community	Council to determine priority and funding
	Investigate the feasibility of establishing a new cinema in Kempsey	Medium	Direct Involvement / Collaboration with the community	Council to determine priority and funding
	Encourage alfresco dining and the extension of operating hours for dining outlets	High	Direct Involvement / Collaboration with the community / Advocacy	Council to determine priority and funding
	Investigate making existing facilities multipurpose e.g. sporting fields and other amenities	High	Direct Involvement / Collaboration with the community	Council to determine priority and funding

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
	Investigate the provision of a BMX track beside the existing skate park	Medium	Direct Involvement	Council to determine priority and funding
	Provision of a skate park at South Kempsey	Low	Direct Involvement	Council to determine priority and funding
	Investigate the provision of an Aboriginal Men's Shed or amalgamation with the existing Men's Shed	Medium	Advocacy	Council to determine priority and funding
	Shade Sails to be reinstalled, install fountain and provision of more trees in the Mall	Medium	Direct Involvement	<p>Background Information:</p> <p>The intention of the Clyde Street Mall upgrade project is to create a space which can be used for a number of purposes throughout the course of the day including community based events (thus the stage) such as diners, school presentations, movies, live sites for sporting events such as State of Origin etc. Existing trees will be replaced with other species and while a sail is not proposed shade will still be provided via plantings in a 'green room'</p> <p>The estimated cost of the project is approximately \$600k.</p> <p>Concept plans have been placed out for community input</p>

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
	Investigate Festivals for Kempsey e.g. Street Festival similar to Chilli Festival held at Sawtell and Country and Western Festival	Medium	Advocacy / Collaboration with the community	Council to determine priority and funding
Quality Infrastructure	Campaign for the building / upgrading of a new hospital	Medium	Advocacy	<p>Background Information: Council regularly campaigns on behalf of the community in the retention and upgrading of facilities at the Kempsey District Hospital. The last resolution of Council was on 14 September 2010 where it was resolved:</p> <p><i>"1. That the North Coast Area Health Service be requested to expedite, as a matter of urgency, the improved renal dialysis services at Kempsey District Hospital, with additional funding from the NSW Health Budget to establish another renal dialysis shift and a home dialysis education support program.</i></p> <p><i>2. That Council support, at every available opportunity, the redevelopment of Kempsey District Hospital in accordance with the 2006 Master Plan.</i></p>

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
				<i>3. That Andrew Stoner MP Member for Oxley and Peter Besley MP Member for Port Macquarie be requested to support Council's representations. "</i>
	Campaign for the upgrading of TAFE facilities	Medium	Advocacy / Direct involvement	Council to determine priority and funding
	Investigate the provision of a Transport Hub as part of the development of the service centre linked with the bypass	High	Advocacy / Collaboration with the community	Council to determine priority and funding
	Improved jetty facilities (possibility floating wharf)	Low	Direct Involvement	Council to determine priority and funding
	Improve the appearance of the industrial land	Medium	Direct Involvement / Collaboration with the community	Council to determine priority and funding

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
	Investigate the continued operation of the Kempsey Airport e.g. airpark, air show	High	Direct Involvement / Collaboration with the community	<p>Commenced: At Council's meeting of 13 April 2010, Council resolved:</p> <ol style="list-style-type: none"> 1. That Council retains ownership of the Kempsey Airport 2. That any future developments or business operations or arrangements ensure the continued use of the airport by emergency services and air ambulance at no cost for bona-fide emergency use 3. That any arrangements / developments entered into will not increase Council's financial requirements for the operation of the airport 4. That the General Manager ensures that all potential interested parties for the development or increased usage of the airport facility have been given the opportunity to submit proposals, through express of interest or other suitable process, prior to establishing new uses and leases at the airport

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
				5. That Council pursue the submission sent through MR Rob Oakeshott MP, for the provision of funding to the Mid North Coast Aviation Centre for Excellence, from the Federal Government
	Advocate to State Rail the importance of being able to carry surfboards and bikes onto a train	Low	Advocacy	Council to determine priority and funding
	Advocate to the RTA for provision of flashing lights at all schools	Medium	Advocacy	Council to determine priority and funding
	That representations are made to upgrade Armidale Road from Kempsey through to Armidale	Low	Direct Involvement	Council to determine priority and funding
	Campaign for the attraction and expansion of interrelated health services	Low	Advocacy / Collaboration with the Community	Council to determine priority and funding
	Footpath infrastructure is upgraded to permit safe travel for elderly persons	Medium	Direct Involvement	Council to determine priority and funding
	Investigate traffic access to the CBD area from East Kempsey during holiday periods	Medium	Direct Involvement	Bypass will be completed in 2014. This will alleviate the problem

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
	The Council advocate for the erection of noise barriers for residents close to the bypass	High	Advocacy	Council to determine priority and funding
	That existing Council services are maintained including library, airport, roads and bridges	High	Direct Involvement	Council to determine priority and funding
	Investigate the extension of South Street from West Street to Gowings Hill Road	Low	Direct Involvement	Council to determine priority and funding
	Undertake regular maintenance of roads including Second Lane, Tabrett Street (where bus / garbage truck impacts on bitumen)	High	Direct Involvement	Council to determine priority and funding
	Provision of more seating and lighting around pedestrian crossing in Elbow Street, West Kempsey	High	Direct Involvement	Completed: Work commenced on the upgrading of Elbow Street in 2009 and how now been completed
	Provision of full cleaning of toilet facilities in Clyde Street Mall	High	Direct Involvement	Ongoing: The toilet facilities are currently maintained and cleaned by Civic Maintenance on a rostered basis during the day The Graffiti Blasters complement the cleaning of the mall toilets by the rapid removal of graffiti upon notification by Civic Maintenance

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
	Negotiate with Armidale Dumaresqu Shire to provide a sign at the top of Armidale Road advising road is not suitable for caravans	High	Advocacy	Council to determine priority and funding
	Provision of additional bus shelters	Medium	Direct Involvement	<p>Background: Council has entered into a contract with a Bus Shelter provide to provide and maintain bus shelters in Kempsey</p> <p>Recommendation: Council to determine priority and funding</p>
	Investigate the provision and upgrading of parking facilities in West Kempsey / Edinborough Lane locality	Medium	Direct Involvement	<p>Commenced: Council at its meeting of 10 August 2010 resolved: ' That Council investigates the traffic movements and parking arrangements in and around the West Kempsey business area and report back to the December meeting.'</p>

Community Vision	Community suggested actions to be considered	Priority	Council Role	Progress as at 15 October 2010
	Upgrade of Tozer Street where trees were removed	Medium	Direct Involvement	<p>Background: Since the trees have been removed several reports / Questions without Notice were put to Council on the replacement of the trees. In November 2008 Infrastructure Services advised that the cost to undertake the re-planting was substantial and would require allocation of funding</p> <p>Recommendation: Council to determine priority and funding</p>
	Investigate the provision of a grandstand at the Dangar Street fields	Low	Direct Involvement / Collaboration with the community	Council to determine priority and funding