



Kempsey Shire Council acknowledges the land of the Thungutti/Dunghutti Nation.

We pay respect to Elders past and present.

We acknowledge the role of emerging leaders to continue to guide us in the future.

We acknowledge the Stolen Generations and the need to change practices to be inclusive.

This land always was and always will be Thungutti/Dunghutti land.



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INTRODUCTION

Commencing in late 2019, Kempsey Shire was severely impacted by large scale bushfire events that resulted in 46% of the local government area being burned and more than 340 houses, outbuildings and facilities being damaged or destroyed by fire.

Burning 150,750 hectares of land, 46% of which was private property, the scale of the event was profound for the shire and severely impacted key industries including primary producers and forestry.

The huge scale of the firefighting operation involved Rural Fire Service and emergency services teams from multiple regions, coordinated by the RFS Mid North Coast team. Homes, businesses, livestock, grazing land, forestry, crops, machinery and infrastructure were lost or damaged in this devastating event.

The bushfire event compounded on the terrible impact of an ongoing drought that had already crippled much of the region. Then within months of the fires, much of the shire experienced significant rain.

The combined impacts of these events, in addition to the scale of the disaster, has resulted in unprecedented community hardship with the long term impacts of the disaster on the environment, the economy and the health and wellbeing of the community yet to be realised.

The full extent of damage to property is still being measured, and it is widely understood the

economic impact of a disaster of this scale will be significant and ongoing.

From the outset Council were closely involved in the emergency response led by the Rural Fire Service and NSW Police. In the ensuing months Council's focus shifted to actively working to support residents with the task of recovery and rebuilding.

Council has engaged with the affected communities since the first weeks to understand their immediate needs as well as the work required to rebuild. Community meetings have been held to link residents with support services, provide up to date information and hear the needs of the community. In addition, dedicated staff have provided one-on-one support for impacted residents. This ongoing work ensures that the communities and individuals have been able to share concerns and provide valuable input.

It is vital that the community has a sense of ownership in this recovery planning process. As such, a focus on engagement with these communities will continue as we support the recovery journey of the Macleay Valley.

The community resilience and cooperation that



has been the overwhelming response to

these compounding disasters is a point of

ABOUT KEMPSEY SHIRE

The Shire of Kempsey is a diverse region. comprising mountain and forested areas, open farmlands, urban areas, coastal beaches and seaside towns. The towns and communities of the shire are equally diverse.

The original inhabitants of this area are the people of the Dunghutti Nation made up of the Dangaddi, Daingatti, Thungutti and Djunghatti people. The Dunghutti nation is bordered by the Gumbaynggirr in the north, Biripi in the south and Anaiwan in the west.

European settlement began in 1827 when Capitan A.C. Innes established a cedar party north of Euroka Creek on the Macleay River.

At the heart of the Macleay Valley is
Kempsey, the main service town for the
community. Built on the banks of the
Macleay River, it continues to be
a key centre. Kempsey has the
largest residential population
and is the principle serviced
centre for the shire,
providing a range of
administrative, civic,
education and health
services.

The Macleay River is the artery of our community that meanders through rural and urban areas. Whilst core to the valley's development, the river's

serenity is sometimes interrupted and the flood prone nature of parts of the valley largely shape distinctive land use patterns and built form.

The shire boasts over 15,000 hectares of National Parks and 79 kilometres of pristine coastline. The diverse range of individual plant species and vegetation range from coastal heathland to subtropical warm temperate and cool temperate rainforests. This broad variety of habitats support a large diversity of fauna.

The Macleay Valley has strong foundations in cattle, dairy and cropping and, in recent years, has witnessed further growth through new and higher-value agriculture production on smaller parcels of land. The Upper Macleay communities are predominately supported by the small towns of Willawarrin and Bellbrook. Both towns have a small primary school, a local pub and general store.

Farming enterprises are established throughout the shire, however those most impacted by the recent drought and bushfires are the broad range of primary producers across the Shire as well as those residents living on small acreage on the Upper Macleay.

THE BUSHFIRE EVENTS

Bushfires intensified in rural areas west of Kempsey on Saturday 26 October 2019, triggering a section 44 declaration under the Rural Fires Act 1997.

Whilst fires had burned from 10 August, the horrific day of 8 November was the day residents of the Shire are unlikely to forget. On that Friday multiple local townships were devastated as the Carrai East bushfire breached containment lines and spread rapidly in multiple directions. The fire passed through the village of Willawarrin and threatened the historic village of Bellbrook.

The fires continued for many weeks and the small communities of Bellbrook, Millbank, Five Day Creek, Boonanghi-Wittitrin, Nulla Nulla, Temagog, Wittitrin, Willawarrin, Moparrabah were all impacted.

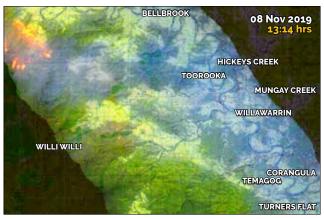
In this time, one person lost their life and over 1,050 members of the community sought shelter at the Evacuation Centres. Many

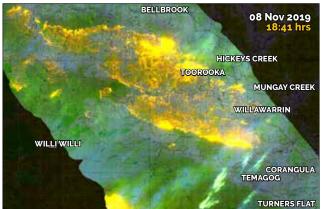
properties were left isolated without power, phone or suitable drinking water.

From the day after the disaster first struck, work began on the clean-up and recovery for these small but resilient communities even as the fires still threatened. The primary focus was to restore road access, electricity and provide potable water to the impacted areas.

Council has played a vital role in the coordination of both recovery and the emergency response as the bushfire event continues to impact our region.

In total, from 1 July to 31 December 2019, 616 Major Fire Incidents were reported in the shire, compared to 342 in the same period the year before. Overall, Kempsey Shire has been significantly impacted by the bush fire events with 46% of the local government area burnt.





BUILDING IMPACT

Destroyed:

67 houses, 3 Facilities and 170 Outbuildings

Damaged:

23 houses, 7 Facilities and 70 Outbuildings

COUNCIL BRIDGES

Destroyed: 5 Damaged: 6

TOTAL AREA BURNT 150,750 ha



NATIONAL PARK 69,345 ha (46%)



STATE FOREST 16,582 ha (**11%**)



PRIVATE PROPERTY 61,807 ha (41%)



RESPONSE AND RECOVERY

Kempsey Shire Council commenced recovery work in the days immediately after the Carrai East fire devastated the Upper Macleay communities. The primary areas of focus were to restore access for both emergency services and those seeking to return to their properties, with many roads and bridges impacted, to restore essential services and to provide potable water to the impacted community.

In addition, numerous Council staff members worked at the Emergency Operations Centre. Rural Fire Service Centre and the Emergency Evacuation Centre during the response phase to provide support to the community. Soon afterwards the Willawarrin Recovery Centre was opened and coordinated by Council.

Council has appointed a Recovery Coordinator and regular community meetings have been held. Recovery drop-in centres continued until March 2020 to keep communities informed on the status of the fires, the progress of the recovery and the available resources. Engagement meetings were held across the shire to ensure the community has the opportunity to participate in the process of recovery.

A thank you parade and concert with music, entertainment and kids activities was planned for late March as a way for the community to thank the fire fighters and to mark the end of the bushfire season.

however this was sadly postponed due to the coronavirus pandemic.

In addition to the significant infrastructure works to ensure people could return home as soon as it was deemed safe, since the outset Council has worked with local organisations, charity and not-for profit groups to link them with community members for whom they could provide much-needed immediate physical and emotional support.

This includes St Vincent De Paul, Team Rubicon, Red Cross, BlazeAid, Rotary and Lions Club. Collectively these organisations have done incredible work to support the communities affected by the fires from raising funds and collecting donated items, to clearing vegetation and repairing fencing.

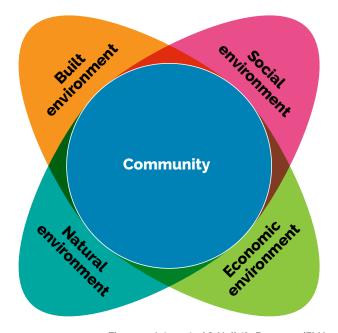


Figure 1 - Integrated & Holistic Recovery (EMA Community Recovery Handbook 2011).



INTENT OF THE RECOVERY ACTION PLAN

This Recovery Action Plan aims to address the damage done by both drought and bushfires which devastated the Kempsey Shire. Developed in conjunction with the community, the list of initiatives are an example of the holistic strategic approach that the organisation is taking to all recovery planning.

This plan is more than just a list of tasks required to clean up after a disaster event. It outlines programs that are designed to go "beyond immediate relief, to assist affected people to rebuild their homes, lives and services and to strengthen their capacity to cope with future disasters".*** We will assist the whole community to drive their own recovery and retain a sense of control over their lives.

Council will deliver a significant program of work involving multiple facets of the organisation, including the infrastructure services team, property and facilities, economic development and community development, all coordinated by a dedicated recovery role.

The plan was developed through a deep and ongoing level of engagement. This has involved numerous engagement events, ongoing conversations with the community and partner organisations, discussions with disaster recovery experts, as well as organic engagement through our extensive on-ground involvement right from the very start of the emergency.

Longer term recovery can only be achieved with partnership between all tiers of government, non-government agencies, the private sector and the broader community. Of these, local government is the level closest to the people affected and strategically placed to assist in the coordination of recovery program to assist rebuilding the community.

These programs will be primarily be funded via:

- \$1.416M Federal Government National Bushfire Recovery Agency
- \$1M Federal Government Drought Communities Program
- \$250,000 Bushfire Community Resilience & Economic Recovery Fund
- Additional successful competitive grant applications

The action plan outlines a locally-led approach structured around the recognised OEM framework that categorises actions into four streams of Built, Environment, Economic and Social and is expected to deliver genuine and lasting recovery support to the whole community. This Action Plan is a working document to ensure a flexible approach to recovery and will be updated as new opportunities or priorities are identified.

 $^{\circ\circ}$ International Federation of Red Cross and Crescent Societies, 'From Crisis to Recover





COMMUNITY AND SOCIAL

A sense of community, as well as a connection to place and the people that share it, has long been an important part of recovering from disasters in the Macleay Valley. A bushfire of this scale coupled with the preceding drought has increased the need for connection, helping neighbours and having places to meet, gather and share.

It is a priority for Council to invest in our rural communities and villages, creating opportunities for new growth and even stronger connections. Activities, events and projects focused on social outcomes will be a critical stream in helping the community have a sense of ownership in their recovery.



Community and Social

	Objective	Actions Needed	Outputs	Actioned by	Timeframe	Status (as of 04/04/2020)
1	The Kempsey Evacuation Centres operate efficiently and effectively to support displaced residents.	KSC to provide personnel to assist operations at the Kempsey Evacuation Centres located at the Kempsey Showground and the Kempsey Macleay Bowling Club.	KSC provided over 500hours of staff support. KSC provided 24hour support at the Kempsey Showground Evacuation Centre.	KSC	11- 27 November	Completed
2	Facilitate immediate assistance for those people impacted by the bushfires	Assist the Department of Office Emergency Management in the setup of Disaster Welfare Assistance Points (DWAPs) in Willawarrin and Kempsey. Support Mobile Disaster	 Suitable sites identified & leased Furniture ordered and delivered KSC personnel in attendance to provide advice on Council services DWAPs promoted on social media and in the local community Mobile DWAPs undertaken in	KSC	November 2019	Completed
		Welfare Assistance Points.	Moparrabah, Millbank and Bellbrook			
3	Ongoing support provided to impacted landholders by linking people with key services and charitable	Council led Recovery Centre to be established.	Willawarrin Recovery Centre established.	KSC	November 2019 — April 2020	Completed
	organisations	Relevant support services invited to be present at Recovery Centre and public meetings.	The following agencies and charities contributed to the Willawarrin Recovery Centre - Local Land Services, Rural Adversity Mental Health Program (RAMHP), Lifeline, Red Cross, Salvation Army and St Vincent de Paul, Aussie Helpers, Team Rubicon, National Parks and Wildlife Services, Rural Fire	Various agencies		

			Service and the Insurance Council of Australia. Community meeting held in Bellbrook – approximately 80 people in attendance			
		Online Community Directory to include details of support service directly related to Bushfire Recovery assistance.	Over 70 new entries were developed to form a new 'Disaster Recovery & Relief Services' section of the Directory.	KSC	December 2019	Completed
		Case management provided to impacted residents who require additional assistance.	Additional staff member from OEM working with Kempsey Shire Council on a fulltime basis.	KSC/OEM	December 2019	Completed
			The majority of case management services is now being provided by Department of Primary Industries		Oct onwards	Completed
			Mobile recovery team (Council & partners) visit Willawarrin and Bellbrook each Wednesday.		January – December 2020	Completed
		Recovery Hub established	The Hub at 57 Elbow Street, West Kempsey provides residents with ongoing advice and a referral process where required.	KSC/OEM NSW Heath DPI Vinnies	July 2020 onwards	Ongoing
4	Coordination of monetary donations and donated household goods	Identification of Council's preferred charities to: a) receive monetary donations b) receive & distribute donated goods	a) Council resolved to promote the 'Rotary Compassionate Grant for Macleay Valley Bushfire Relief' as the preferred charitable organisation for monetary donations to assist the Kempsey community. The Rotary Clubs of	KSC	November 2019	Completed

			 the Macleay Valley collaborated to facilitate this arrangement. b) Council became a registered charity for the purpose of the GIVIT online platform 		December 2019	Completed
5	Impacted residents to receive offers of direct monetary assistance	Linking charitable organisations to residents who lost their homes without breaching necessary privacy requirements.	Correspondence sent to residents on behalf of the following charitable organisations offering direct assistance: Rapid Relief Team Tzu Chi Australia Catholic Diocese Anglican Church	KSC	January - April 2020	Completed
6	Develop a Recovery Action Plan which is reflective of community recovery priorities	A range of community engagement activities are undertaken following engagement with residents across the Shire.	Recovery Planning Workshops held at: - Willawarrin - Kempsey - Wittitrin	KSC	Feb- April 2020	Completed
7	Kempsey Shire residents have the skills & resources to respond to future natural disaster events effectively and safely.	Facilitate increased community capacity to ensure improved preparedness and response capabilities.	Individual preparedness 6 Bushfire preparedness programs were carried out in August, September and October. Programs were facilitated by local RFS Captains and supported by KSC. All participants received a basic emergency grab kit. Community preparedness Development of a Local Bushfire Preparedness Plan	KSC and the JO's	August, September & October. 30 June 2021	Completed Not commenced

			Develop an Adverse Event Plan (requirement under the Drought Communities Program Funding)	KSC	30 June 2021	Not commenced.
		Increase the number of roadside property numbers visible to emergency services	Undertake a subsidised rural house numbering initiative across the Shire.	KSC	30 June 2021	Not commenced.
		Key community members are given the opportunity to undertake relevant tertiary studies to become leaders in their communities in times of crisis.	12 community members are provided scholarships to study community leadership and resilience at Charles Sturt University.	KSC	30 June 2021	Commenced.
8	The bushfire event in November and December 2019 are suitably commemorated.	A public piece of art to be installed at Willawarrin or Bellbrook.	A local artist will donate a sculpture depicting the rising phoenix. Materials to be sourced form destroyed homes and outbuildings.	Local resident	November 2020	The artist has discontinued this project for the foreseeable future.
		Community provided the opportunity to publicly thank the emergency services, particularly the Rural Fire Services.	The Macleay Bushfire 'Thank you' Parade involving emergency response vehicles and personnel to be undertaken through the streets of Kempsey.	KSC	COVID restrictions and RFS focus on 20/21 bushfire season forced cancellation of this event.	Alternate acknowledgement was incorporated into the November commemoration.
		A photography exhibition to be created based images taken and shared by residents	The Black Summer and Beyond Photography Exhibition was held in November at Willawarrin, Bellbrook and Sherwood.	KSC	November 2020 onwards	Completed, opening coinciding with Anniversary; over 1350 people visited in Nov. The exhibition is still touring the Shire.

9	Empower the community to invest recovery funds into their priority recovery projects.	\$300,000 Bushfire Recovery Community Grants Fund to be established.	Community Advisory Panel to be formed following public EOI process.	KSC	EOI process undertaken. Panel appointed July 2020.	Completed
			Community Recovery Grants Program to be promoted.	KSC	October and November 2020	Completed
			Community Recovery Grants Program applications to be assessed by the Community Advisory Panel	KSC	December 2020	Completed
10	Ensure residents can efficiently and easily access recovery support services	Provide a single location centre for disaster assistance for a period of 12 months.	Macleay Valley Hub established at 57 Elbow Street, West Kempsey. Additional services located at the Hub include: NSW Health Department Primary Industries St Vincent de Paul	KSC	Hub established. Officially opened 30 July.	Completed
11	Support the physical and mental wellbeing of residents.	Develop a range of free programs and activities to encourage the community to come together and support one another during the recovery phase.	The Strength, Support and Community program was developed, offering a large range of free community workshops and activities including yoga, mixed fitness classes, gentle exercise, bootcamp and 'breaking bread' cooking classes.	KSC	August, September and October 2020.	Completed. 664 participants at sessions over the threemonth period.
		In partnership with other relevant agencies, develop a range of events/programs for children in drought affected regions	Programs/events to be planned for: - Willawarrin - Bellbrook - Collombatti/Frederickton - Sherwood/Wittitrin - Kempsey	KSC	30 June 2021	Planning commenced.

12	Keep the community	Develop an interactive	Website developed –	KSC	Ongoing	Completed
	informed and connected	Recovery Website Page for	www.yoursaymacleay/recovery.			
	with all aspects of recovery.	Kempsey Shire residents.				
			Examples of information located on			
			the website include:			
			- Clean up information			
			Charitable organisationsStories about resident's recovery			
			journey			
			- Available grants			
			- Government announcements (eg			
			rate support)			
			- Updates on Council's recovery			
			initiatives			
		Regularly produce and	Newsletters developed and	KSC	Ongoing	June, August,
		distribute a Recovery	distributed via direct mail and event	I KSC	Cingoling	September, November
		Newsletter.	circulation. Information contained in			and December
			the newsletter is repeated on the			newsletters completed.
			Recovery Website.			
		Support requests from media	Range of local and national media	KSC	Ongoing	Ongoing
		outlets for details, images and interviews relevant to	coverage including feature story The Australian, ABC TV and radio updates,			
		Recovery Program.	commissioning video footage of			
		Recovery Frogram.	events for distribution through social			
			media.			





Built Environment

	Objective	Actions Needed	Outputs	Actioned by	Timeframe	Status (as of 04/04/2020)
1	Facilitate assistance for landholders who lost stock fencing in the bushfires	Establish a BlazeAid Camp at Willawarrin	Negotiations undertaken with user groups of Willawarrin Rodeo Ground and camp established. Cleaning, amenities access, additional electricity and access to camp kitchen facilitated.	KSC & BlazeAid	December 2019 – September 2020	Completed
		Registration of landholders seeking assistance prior to the arrival of BlazeAid to the area.	Registration of approximately 100 landholders, taken, collated and forwarded onto BlazeAid.	KSC	December 2019	Completed
		Continue to support BlazeAid in their volunteer work.	New contract with Resilience NSW secured to ensure ongoing support of BlazeAid including the relocation to the Willawarrin soccer fields and contribution to meal costs.	KSC	June — July 2020	Completed.
		Council to show appreciation to BlazeAid volunteers for their outstanding contribution to the recovery efforts.	Civic Reception held in recognition of their efforts, which included; - Assisted 279 Farmers -Completing 254 projects - Rebuilt 127.3km of fencing - Cleared 95.3km of fencing - 3881 volunteer days - 265 volunteers	KSC	September	Completed.

		Request Australian Defence Force (ADF) for assistance with fencing that directly fronts roads, National Park or State Forestry. Promote NSW Government commitment of \$209 million to support landholders to rebuilding essential boundary fencing (\$5,000 per kilometre)	ADF personnel undertake two (2) deployments to Willawarrin to assist with farm fencing. Correspondence sent to 55 landholders who were registered with BlazeAid and identified as potentially eligible for this funding.	KSC & BlazeAid KSC (assisted by BlazeAid)	February 2020 April 2020	Completed
2	Destroyed homes, outbuilding and general bushfire waste is cleaned up and disposed of to assist resident's recovery.	Provide impacted residents with information required to assist with the clean-up of private property, including destroyed homes. Team Rubicon officially invited to the Shire to assist individuals with clean-up of	Waste meetings held at Bellbrook and Willawarrin. Agencies present included the Public Works Advisory, Rural Adversity Mental Health Program and NSW Farmers. Team Rubicon personnel aided throughout the Shire for approximately 5 weeks.	KSC/Team Rubicon	January 2020 Nov – Dec 2019	Completed
		their properties. Laing O'Rourke to be provided with relevant data to ensure all eligible residents have accessed clean-up assistance where eligible.	All contact details held by Council forwarded onto Laing O'Rourke. All known properties on the destroyed list individually contacted.	KSC/OEM	March 2020	Completed
3	Provide residents with upgraded gravel roads to ensure adequate access for emergency vehicles.	Identify and undertake maintenance of key Council 'unmaintained' roads.	Maintenance undertaken on the following roads: - Davis Road, Wittitrin - Stoney Creek Road - Roses Road - Hickeys Creek Road (the unmaintained portion)	KSC	June 2020 & again later in 2020	First round of upgrades completed. Further work planned this financial year.

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	4	Bellbrook and Willawarrin	Identify improvements to the	<u>Willawarrin Hall</u>	KSC	30 June 2020	Completed
		have multi-functional	Bellbrook & Willawarrin halls	Exterior of the hall repaired, lead			
		community venues which	to ensure these facilities	based paint removed and repainted.			
		are accessible to all the	support everyday community			_	
		community.	gatherings as well as shelter in	Bellbrook Hall	KSC	1 Dec 2020	Progressing
			the case of an emergency.	New toilet block and disabled access			
				to the hall built. Disabled carpark			
-				installed.			
	5	Alternate accommodation	Support the Minderoo and	KSC representative appointed to the	KSC	March 2020	Completed
		options are offered to those	NSW Government partnership	sub-committee to assess and			
		who lost their homes who	providing accommodation	recommend allocation of pods.			
		wish to stay on their	pods to 112 families across	et e e	V.C.C	N4 1 0	
		properties.	NSW.	Eleven applications prepared and sent	KSC	March &	Completed
				for consideration.		April 2020	
				Successful applications resulting in	Minderoo	April 2020	Completed
				eleven pods allocated to families in	Williaeloo	April 2020	Completed
				the Kempsey Shire.			
				the Kempsey Sime.			
-	6	Create a multipurpose	Upgrade the existing	Replacement of the playground	KSC	30 Dec	Playground installed
		community space which	Willawarrin Rodeo and	equipment			December 2020, seating
		provides a range of	Sporting Grounds into a	- cqo.pc			in January 201.
		structured and informal	multipurpose community	Refurbishment of the showground	KSC		,
		leisure activities in the Upper	precinct.	canteen		30 Dec 2020	Not commenced
		Macleay.	•	Canteen			
				Replacement of the soccer field goal			
				posts & purchase of a line marker for	KSC	TBD	Equipment ordered.
				·			
				the local club.			
				Description the rades around increases			
				Resurface the rodeo ground improve	KSC	30	Completed.
				safety for equestrian events.		September	
- 1							1

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7	Ensure the community is adequately informed to respond to flooding.	Upgrade or replace flood gauges as deemed necessary	Flood gauges to be upgraded/replaced: - Bellbrook - Collombatti Creek - Kempsey Traffic Bridge - Moparrabah - Sherwood Bride - Toorooka	KSC	30 June 2020	Commenced.
8	Ensure adequate infrastructure is in place to support the community in an emergency.	Replace, upgrade or build water filling stations across the Shire.	Filling stations to be upgraded or built at key locations.	KSC	30 June 2020	Planning commenced.



ECONOMIC RECOVERY

Bushfires and drought are not only environmental threats but a high economic risk. The full extent of the impact of the 2019 bushfire disaster is yet to be totally understood but with such widespread damage and impact on key industry sectors such as agriculture and tourism, it is expected to exceed millions of dollars.

Actions identified under the economic line of recovery are interventions which will fast-track the recovery process, create new opportunities which will alleviate pressure in the impacted areas and ensure communities are given the opportunity not only to restore, but to grow and take control following such devastating events.



Economic Recovery

	Objective	Actions Needed	Outputs	Actioned by	Timeframe	Status (as of 04/04/2020)
1	Encourage Laing O'Rourke (LOR) to engage local contractors to undertake the demolition process.	Liaison with LOR to determine joint promotional opportunities	Local contractors invited to attend an information session held at Kempsey Shire Council. Approximately 30 contactors attended session. Promotion of sub-contracting opportunities with LOR.	KSC & LOR	March 2020	Completed
2	Attracting visitors back to affected regions.	Video footage and still photographs to be shot in the Upper Macleay.	Digital product available for future campaigns and tourism opportunities.	KSC	30 June 2020	Planning underway
3	Businesses on the Upper Macleay are supported by increased tourism.	Existing primitive camping sites are upgraded	Amenities and BBQ facilities at the Blackbird Flat upgraded.	KSC	Dec 2020	Almost complete
		A major annual event to be scheduled for the Upper Macleay.	The Bellbrook Buster (adventure race with mountain biking, kayaking and trail running) event to be developed and seed funding provided for a two year period.	KSC	30 June 2021	Not commenced.
4	Primary producers are supported in returning to full productivity.	Primary producers are given guidance on how to reassess their farming practices to best meet their individual business goals.	Farm planning workshops will be provided to primary producers covering a range of topics.	KSC	Aug – September 2020	Completed

		Kempsey Regional Saleyards are improved to ensure a quality selling centre catering for a large number of quality buyers and sellers.	Improvements are Saleyards Busines October 2020.	•	KSC	30 June 2021	Planning commenced.
5	Kempsey Shire has a thriving business community.	Local businesses throughout the Shire are supported and innovation encouraged.		nerce to deliver the ey Business Awards ess excellence and	KSC	2021 (2020 event cancelled due to COVID 19)	Donation provided
		Support the Kempsey Agricultural Show to improve the schedule of events and attractions to encourage more locals and visitors to the region.	Donation to be ma Kempsey Show Co	•	KSC	30 June 2021	Planning initiated





Natural Environment

Objective		Actions Needed	Outputs	Actioned by	Timeframe	Status (as of 04/04/2020)
1	Facilitate vegetation and wildlife recovery within the impacted landscape.	Engage Macleay Valley Landcare Network (MLN) to undertake associated programs.	A series of community workshops conducted to inform landholders on methods to promote landscape recovery. Workshops included: - Regeneration of gully forests (wet schlerophyll). - Farm wildlife habitat recovery - Replanting (in conjunction with a plant giveaway program) Program reached a total of 144 participants. 2000 tree seedlings were given away to 75 landholders who completed the Tree Planting for Success workshop.	KSC/MLN	Aug – October 2020	Completed
		Assist residents with weed control for key species	Deliver a comprehensive control program for Tropical Soda Apple on public land.	KSC	30 June 2021.	Commenced.
		The Bass population to be increased to assist with tourism and the eco-system	Council contribute to the Native Fish Restocking Program (Bass)	KSC	30 June 2021.	Not commenced.
	Road verges are clear of burnt debris.	Roadside tree assessment	Council staff undertake assessment to ensure motorist safety.	KSC		Completed
		Australian Defence Force requested to assist with the clean-up of felled roadside trees.	ADF personnel undertook 2 deployments to assist with the clean-up of the road verges.	ADF		Completed

www.kempsey.nsw.gov.au

22 Tozer Street (PO Box 3078) West Kempsey NSW 2440 P. 02 6566 3200 F. 02 6566 3205 E. ksc@kempsey.nsw.gov.au

